

DON/RON HEIDARY, CO-FOUNDERS



- 40 years of coaching (summer-league, high school, USA Swimming)
 - ASCA Level 5/ASCA Board
 - Positive Coaching Alliance recognition
 - OA (130 swimmers) Silver Medal, Top VCC under 200, 10-15 junior national swimmers/year,
 50 collegiate team captains
- Work with large groups (teenagers)
- Travel multiple times a year (5+ for 25+ years)
- Each trip is planned in GREAT detail and with a daily pursuit



WHY ART?

- Must have an overall vision
- Slow, methodical process
- Everything is related
- Must pay attention to every detail
- End result is the result of each (brush) stroke (kid, action, intention, etc.)
- Masterpiece, picture, or ...?





IT WILL DEFINE THE TRUE CHARACTER OF YOUR TEAM

- Integrity
- Attitude
- Respect
- Resilience
- Leadership
- Maturity
- Competitiveness
- Compassion



BACKDROP

- What culture exists that might define travel?
 - Leadership/maturity
 - Discipline issues
- What are your travel objectives?
 - Culture, integrity, performance, survive
- What are your procedures?



KEY (OA) TRAVEL TEAM SIZE IS 130 (TRAVEL IS ALL HIGH SCHOOL AGE)

- Clovis Juanita Allingtion 103 (max) 2 full buses
 - Team inclusive
- Sectionals 50
 - Development performance focus leading into high school championships
- Winter Juniors 20
 - National development
- High School/Mission Viejo 40+
 - Teambuilding



OA BACKGROUND

- Team growth top heavy
- Team backdrop character driven
- Travel vision
 - Set early and aggressively (best in nation)
 - Challenged the "status quo"
 - Transcend teen norms



OVERVIEW/STAGES

- Culture (backdrop)
- Preparation (planning)
- Execution (every minute/detail)



CULTIVATING TRAVEL (IN ADVANCE)

- Develop relationships with kids as uncompromising leaders (ongoing)
- Build travel standards into team culture (not as a random event)
- Present a vision, and an opportunity to lead (and follow)
 - So "success" is predetermined
- Be clear on behavior expectations (AS A RULE)
- Team travel should be (is) evaluated everyday in workout
- DO NOT leave it to chance, or to kids, or to social hierarchy
- THE ONLY VARIABLE SHOULD BE PERFOMRNCE (or weather)



BEGINS WITH JUNIOR GROUP (AGE-GROUP) 9-14

- Weekly meetings on leadership (future leaders), integrity, team commitment, and travel
- To learn independence, accountability, AND trust, we have:
 - Self-run dryland
 - Self-run workouts
- Discussion about being better without a coach
- A direct tie to travel



SIX AREAS OF ONGOING EVALUATION

- I. Attendance
- 2. Effort
- 3. Maturity
- 4. Team commitment
- 5. Meet commitment
- 6. Technique



CLOVIS 2015

Stat recap

- 91 swimmers/teenagers
- 2 charter buses
- Over 30 first-time travelers
- 3 coaches
- 0 chaperones/0 bed checks
- 0 swimmers late for any departure
- 0 problems
- A "K" relay! (that's 48 girls into 12 relays!) maybe a national record!
- Nearly 400 best times!
- Nearly 1,000 points scored to win the meet
- Over 30 hotel rooms (on four floors)
- Over 600 meals (lunches and dinners) organized and served over 4 days
- I amazing team



NOTE TO TEAM/PARENTS (POST TRIP) FROM COACHES

• I was talking to one of the swimmers a few weeks ago and she mentioned that a new swimmer on the team was very excited about the upcoming Clovis trip. I thought a little about it, and while I was encouraged to hear that, I was a little surprised. It is in fact, a swim meet, and in this case, a swim meet in less than ideal weather, and we do nothing in terms of activities. Of the fifty plus waking hours in Clovis, only about six are not "meet" related. There is virtually no downtime or free time. And yet, kids come back talking about what a great experience it was. To most people, spending fifty hours at or around a swim meet in poor weather would not be considered "a great experience". Yet for these kids, it is. And the reason is not watching hundreds of heats. It is in being with an extraordinary peer group, in a positive, caring culture, and being a part of a great swimming and team effort. And the critical piece in all of this is leadership and integrity, and the pursuit of a perpetual leadership model where upperclassmen are impeccable role models and younger swimmers aspire to that role in the future.

CULTURE

- Set a vision
 - Define it
 - Sell it to the team
 - Sell it to leaders
 - Reach out to problematic kids
 - Sell it to the parents (and BOD)
 - Introduce it to the younger swimmers



CULTURE CONT.

- Integrity
- Leadership
- Mentorship
- Support
- Service



Guillaume Apollinaire



• Must be the driving force in your program and then will become a foundation for travel

THE BOTTOM LINE TO BEHAVIOR -

Integrity has no need of rules. Albert Camus

First pursuit



THE BOTTOM LINE TO LEADERSHIP -

• I start with the premise that the function of leadership is to produce more leaders... Ralph Nader

Second pursuit

PREPARATION

- Purpose of meet
- Who attends and why
 - Qualification
 - Attendance
 - Maturity
 - Plan ahead for "threats"



EVENT PLANNING

- Draft to each swimmer to review
- Swimmer review (confirm)
- Potential to scratch down
- Time trials
- Relays (lead-off)



EVENT DATA

CLOVIS & SECTIONALS EVENTS

NOTES: - For Clovis swimmer, NEW QUALIFYING TIMES may be entered (by midnight Sunday Feb 26).

- Sectional swimmers optional to go to Clovis some some days (not all) to get more swims and possbily finals swims.

- Time trials can be swim any day. "tt" only indicates a possible event to swim and not necessarily on that particular day..

- If a Sectional swimmer is not suggested to swim at Clovis and you want to, talk to Ronnie.

							Clov	is Se	enio	r Tra	vel	Mee	t									S	ecti	ona	ls					
			Th		Fri	day	9		Satu	rday	/		S	unda	ay		Th		Fri	day			Sa	turc	lay	60		Sun	day	
			1000 F	100 F	200 FI	200 B	500 F	200 F	200 B	50 Fr	400 IN	100 FI	100 BI	100 B	200 IN	1650	dist F	100 FI	500 F	100 BI	500 IM	200 FI	100 Bt	200 F	400 IN	50 Fr	100 Fr	200 BI	200 B	dist Fr
1	Maggie	Buckley		Х	Х	X			Х		X		Х	Х	Х					В				(2 S				Х		
2	Sophia	Cavalli	Х	Х	Х		Х											Х	X			Х		X		Х	Х			
3	Megan	Colpo				10 10			Š.	10 × 10		Х		X	Х				8	0. 0	В		Х				3		Х	1.00
4	Eloise	Engs				60 5		Х		Х		Х	Х		Х				tt					Х		Х	X			
5	Lexi	Folk																	В					Х		Х	Х			
6	Elizabeth	Follmer				201 D		Х		X	Х	Х	Х		Х		000	X		X	Х	В		(G)	Х			X		
7	Emily	Gebhardt		Х	Х			Х		X				8 8				Х	18	85 5			8	85 8		Х	Х	8 8		
8	Channing	Hanley																			В		Х						Х	
9	Paige	Hanley				62 - 9				12 c 43 g				D 0			60			8 0 8 8	tt		X	18 S			tt	9 13	В	
10	Lindsay	Hemming		Х		Х	Х	Х			Х		Х		Х															
11	Margaux	McDonald				12 S				12 X				12 W				Х	8	0. 0	X	Х	Х	02 - 0	Х		3	St 53	Х	
12	Maddie	Smith				60 G				8 3				0 8			88		X	X	X			Х	Х			X		
13	Natalie	Ung							Х	X	X	Х		X	Х						В		Х			Х			X	
			1000 F	100 F	200 FI	200 B	500 F	200 F	200 B	50 Fr	400 IN	100 FI	100 B	100 B	200 IN	1650	dist F	100 FI	500 F	100 BI	500 IM	200 FI	100 Bt	200 F	400 IN	50 Fr	100 Fr	200 BI	200 B	dist Fr
14	Samuel	Ayers				S 2		Х		X	TT 100F	r		8						S 5	tt		В	Х		X	X			
15	Alec	Baker										Х	Х		Х			Х		X	X			Х			X			
16	Max	Cruz				D1 0								8			000	X	X	X				X		Х	X	10 U		
17	Spencer	Daily															100	Χ	0			X		X		Х	Х			
18	Henry	Flanders																X			X	Х			Х			В		
19	Derrick	Garcia				0 - 0		Х		Х				0 8				В	X	'S S				Х			7	(S (C)		

RELAYS

Orin	da Aquatics							U	ш	da Aquatics						
	Suimmer	H/F	400	Suimmer	200	Suimmer	400 HR			Suimmer		400		200	Suimmer	400 HR
1 1	Ashby, Mary		A	Ashby, Mary	A	Ashby, Mary	ABack	49	1	Erickson, Nicky	M	A	Erickson, Nicky	A	Stevens, Cole	ABack
2 2	Campbell, Lia	F	A	Campbell, Lia	A	Erickson, Katie	ABroart	50	2	Griffin, Jolen	M	A	Griffin, Jolen	A	Simpson, Jake	ABroart
3 3	Therien, Claire	F	A	Therien, Claire	A	Therien, Claire	AFly	51	3	Stevens, Cole	M	A	Stevens, Cole	A	Griffin, Jolen	AFly
4 4		F	A	Ward, Emily	A	Campbell, Lia	AFree	52	4	Madigan, Jack	M	A	Shaw, Ryan	A	Madigan, Jack	AFroo
5 5	Cane, Katherine	F	В	Faust, Lucy	В	Ward, Emily	BBack	53	5	Lennon, Matt	M	В	Madigan, Jack	В	Shaw, Ryan	BBack
6 6	Faust, Lucy	F	В	Kosturos, Sophi	В	Colpo, Megan	BBroart	54	6	Lammert, Justin	M	В	Lennon, Matt	В	English, Collin	BBroart
7 7	Kosturos, Sophi		В	Morlock, Natalie	В	Moran, Melany	BFly	55	7	Li, Lawrence	M	В	Li, Lawrence	В	Erickson, Nicky	BFly
\$ 8	Han, Kylie	F	В	O'Brien, Kiera	В	Kosturos, Sophi	BFroo	56	8	Shaw, Ryan	М	В	Wright, Michael	В	Lammert, Justin	BFroo
9 9	Cavalli, Sophia	F	С	Cavalli, Sophia	C	Lee, Frannie	CBack	57	9	Birdsall, Ryan	M	C	Lammert, Justin	C	Birdsall, Ryan	CBack
10 10	Lee, Frannie	F	С	Lee, Frannie	C	Baker, Liv	CBroart	58	10	Nashan, Kai	M	С	Birdsall, Ryan	С	Jacobs, Noah	CBroart
11 11	Morlock, Natalie	F	С	Erickson, Katie	С	Hata, Kimi	CFly	59	11	Younger, Max	M	c	Nashan, Kai	С	Li, Lawrence	CFly
12 12	Erickson, Katie	F	С	Han, Kylie	С	Faust, Lucy	CFree	60	12	Zhang, Alec	M	С	Zhang, Alec	C	Zhang, Alec	CFree
13 13	Colpo, Megan	F	D	Roche, Caroline	D	Hu, Jessica	DBack	61	13	Simpson, Jake	M	D	Ludwig, Derek	D	Chan, Carter	DBack
14 14	O'Brien, Kiera	F	D	Hunger, Margare	D	Larsen, Kathy	DBroart	62	14	Ludwig, Derek	M	D	English, Collin	D	Hughs, Wylie	DBroart
15 15	Roche, Caroline	F	D	Baker, Liv	D	Hunger, Margare	DFly	63	15	Wright, Michael	M	D	Taifer, Brett	D	Gittings, Will	DFly
16 16	Baker, Liv	F	D	Colpo, Megan	D	Morlock, Natalie	DFree	64	16	English, Collin	M	D	Wu, Scott	D	Nashan, Kai	DFree
17 17	Hendricks, Rache	F	E	Hendricks, Rach-	E	Hendricks, Rache	EBack	65	17	Ayers, Sam	M	E	Ayers, Sam	Ε	Ayers, Sam	EBack
18 18	Hunger, Margare	F	Ε	Nagle, Katie	E	Larsen, Amy	EBroart	66	18	Taifer, Brett	M	E	Wheeler, Michael	E	Taifer, Brett	EBroart
19 19	Lee, Katie	F	E	Owyoung, Mallo	E	Roche, Caroline	EFly	67	19	Wu, Scott	M	E	Younger, Max	E	Ludwig, Derek	EFly
0 20	Napier, Claire	F	Ε	Sweeny, Jennifer	Ε	Cane, Katherine	EFroo	68	20	Cane, Paul	M	Ε	Simpson, Jake	E	Younger, Max	EFroo
1 21		F	F	Chang, Audrey	F	Boese, Sarah	FBack	69	21	Binney, Neil	M	F	Binney, Neil	F	Binney, Neil	FBack
22 22		F	F	Chang, Jio	F	Owyoung, Mallo	FBreart	70	22	Chan, Carter	M	F	Cane, Paul	F	Teshima, Ryan	FBreart
23 23		F	F	Napier, Claire	F		FFly	71	23	Wheeler, Michae	M	F	Chan, Carter	F	Cohen, Matthew	FFIv
24 24			F	Cane, Katherine	F	O'Brien, Kiera	FFree		24	Gittings, Will	M	F	Gittings, Will	F	Wright, Michael	FFree
25 25		F	G	Spiering, Madde	G	Kolm, Natalie	GBack		25	Hoskins, Callan	M	G	Hoskins, Callan	G	Wu, Scott	GBack
26 26		F	G	Etnyer, Lauren	G	Erickson, Katie (GBroart	74		Hughs, Wylie	M	G	Hughs, Wylie	G	Rucag, Matt	GBroart
27 27		F	G	Kolm, Natalie	G	Chang, Jio	GFly		27	Inman, Will	M	G	Thompson, Mas	G	Paterno, Alex	GFly
28 28			G	Moran, Melany	G	Cavalli, Sophia	GFree	76	28	Wilkinson, Jesse	M	G	Daily, Spencer	G	Wheeler, Michae	
29 29			-	Larsen, Amy	н	Lee, Katie	HBack	77		Cohen, Matthew	M	н	Low, Alex	H	Low, Alex	HBack
30 30		F	13	Larsen, Kathy	н	Muller, Jenna	HBroart		30	O'Brien, Eli	M	н	Paterno, Alex	H	Li, Austen	HBroart
31 31	Brassinga, Daph			Lee, Katie	н	Smith, Sydney	HFly	79		Thompson, Mas-	M	н	Lekki, Spencer	н	Roy, Rishabh	HFly
32 32		F			н	Napier, Claire	HFree		32	Daily, Spencer	M	H	Ruegg, Matt	0	Hoskins, Callan	HFree
33 33		F	^	Birdsall, Carolin		Brassinga, Daph			33	Jacobs, Noah	M	12	Cohen, Matthew	-	Inman, Will	Back
34 34		F		Boese, Sarah	1	Zakow, Zoe	×		34	Low, Alex	M	-	O'Brien, Eli	-	Kolm, Alex	Broart
35 35		F		Brassinga, Daph		VonEhrenkrook,	×	83	35	Paterno, Alex	M	1	Wilkinson, Jesse	-	Daily, Spencer	IFly
36 36		F		Catalanello, Sop		Wolfram, Erika	×	84		Lekki, Spencer	M	:	Fong, Winston	-	Thompson, Mas	
36 36		F		Chang, Sarina	I	Etnyer, Lauren	×		37	Kolm, Alex	M	J	Kolm, Alex	-	Lekki, Spencer	J
38 38		F		Erickson, Katie (Lucia Y		×	86		Roy, Rishabh	M	3		-		J
38 38 39 39		F	9	Hata, Kimi	twinj	Han, Kylie	×		38		M	J	Jacobs, Noah	3	Fong, Winston	3
		F			2. 2	Nagle, Katie	×		39				Roy, Rishabh	3	O'Brien, Eli	-
40 40		F		Hu, Jessica		O'Brien, Genevie		88	40	Fong, Winston	M	J	Li, Austen	-	Wilkinson, Jesse	
41 41		F		Muller, Jenna		Rack, Catherine		89	41	Brassinga, Peter	M	- 2	Inman, Will	-	Lennon, Matt	trial Broad
42 42		F		O'Brien, Genevie	ve	Spiering, Maddy		90	42	Li, Austen	М		Brassinga, Peter	- 3	Cane, Paul	trial Broa
43 43				Rack, Catherine		Birdsall, Carolin	×	91	43	Teshima, Ryan	M		Teshima, Ryan		Brassinga, Peter	
44 44				Smith, Sydney		Chang, Audrey	×			Van de Wyngard	F	- 8	Smith, Sydney		Chang, Audrey	×
45 45		F	\vdash	Van de Wyngare		Chang, Sarina	×			VonEhrenkrook,	F	-	Van de Wyngare		Chang, Sarina	×
46 46		F	9	VonEhrenkrook,	Ariana	Van de Wyngard				Weikert, Laurel	F	- 0	VonEhrenkrook,	Ariana	Van de Wyngard	
47 47	Wolfram, Erika	F		Weikert, Laurel	6.0	Sweeny, Jennifer	×	**	**	Wolfram, Erika	F	8	Weikert, Laurel	-	Sweeny, Jennifer	×



SWIMMER MEETING (ADVANCE)

- Handout (7 pages)
 - Meet overview
 - Meet Expectations
 - Meet objectives
 - Inspirational messages
 - Event plan (individual)
- Hand out meet shirts
- Take lunch orders
- FIRM discussion on expectations



CRITICAL ELEMENTS OF AN EXTRAORDINARY CULTURE

(GIVEN TO KIDS PRIOR TO TRIP)

Build Leadership

Every team and athlete must know that the younger members are future leaders and role models. Therefore, from day one, swimmers are made aware of the standards and responsibilities and what is expected of them now and in the future. **Hazing** or "tradition" as it is euphemistically put, that makes people feel less or inferior is not tolerated in any form and **has no place in building young leaders**. If we want extraordinary and inspirational leaders in the future, they must see that play out in front of them and aspire to be that. Through swimmers (captains, seniors, and anyone of influence), and coaches, young athletes must see role models and leaders. They must see a demonstration of work ethic, integrity, and a resiliency that inspires. We must develop in young athletes, the "uncommon professional", and an understanding of the moral foundation that drives the culture, the day to day operations, and the success of the program.

Travel Lightly

That is, travel with the absence of attitude, ego, or indiscretion. Our travel policy is very simple. If you need to be watched (or babysat), you need another team. We fully expect that our swimmers carry themselves as mature, dedicated athletes (and individuals) on a "business" trip. They owe this to the rest of the team, the culture that defines us, and their parents who pay and support them. We would even say that neutral behavior is not acceptable. They must add value. And if they can't do that, not only should they not be on the team, they really have no business being an athlete.

The Team Concept

The team concept is a *life* concept and there is no better place to learn it than in an athletic setting. "Team" *is* family, friends, students, co-workers, community, and on and on. It is co-existing and co-producing. The ability to be a good team person or a leader can be developed in the pool, at a meet, and the locker room every day. It requires empathy, sacrifice, and an unconditional commitment to a greater cause. This ability and understanding will serve athletes long after their careers have ended.



Team Attire

Team attire is and should be a statement of pride and not a policy in and of itself. Your team attire is your representation of the team. We believe there is a correlation between one's commitment to wear team attire and one's general feeling about the team. Our swimmers do not compete in a meet or travel with the team if they are not in team attire. It is not about the clothes, or the rule, it is about what statement they are making with their appearance.

BACKDROP

- Over I/3 have never traveled before
- Swimmers want to go even if not swimming
 - Splits, cheers, help, etc.
- Swimmers want to be room captains, i.e., mentors
- Swimmers video trip
- Talked about as highlight of year (note: we are at the met 90% of the time)



PERFORMANCE PREP

- Visualize facility
- Visualize weather
- Visualize warm-up/warm-down, cheering, leadership, resilience, etc.
- Visualize event plans (prelims, finals, relays)
- Make event adjustments (DFS, time trial, rest, etc.)



ORGANIZATION (OF A LARGE GROUP)



- Seat assignment (maintain) allows immediate accounting
- Room assignments with iron-clad leadership/supervision
- Group texts to room captains for departures, relays, info, etc.
- Breakfast groups
- Dinner eating order/clean-up groups
- Senior (and all) responsible for pop-ups, cooler, team area, etc.
- Buddies/mentors

ROOM ASSIGNMENTS

- Carefully chosen/assigned
- Relationships
- Mentors
- Personality type
- Personal need sleep/diet
- Stroke kids
- Groups dynamic
- Maturity (need to learn)



ROOM LISTS

orin	da Aquatics							Or	me	da Aquatics						
-	Suimmer			Suimmer	2001		400 HR			Suimmer			Suimmer	***	Suimmer	400 HR
1 1	Ashby, Mary		A	Ashby, Mary	A	Ashby, Mary	ABack	49	1	Erickson, Nicky		A	Erickson, Nicky	A	Stevens, Cole	ABack
2 2	Campbell, Lia		A	Campbell, Lia	A	Erickson, Katie	ABroart	50	2	Griffin, Jolen		A	Griffin, Jolen	A	Simpson, Jake	ABroart
3 3	Therien, Claire		Α	Therien, Claire	A	Therien, Claire	AFly	51		Stevens, Cole		A	Stevens, Cole	A	Griffin, Jolen	AFIy
4 4	Ward, Emily		Α	Ward, Emily	A	Campbell, Lia	AFroo	52	4	Madigan, Jack		A	Shaw, Ryan	A	Madigan, Jack	AFree
5 5	Cane, Katherine		В	Faust, Lucy	В	Ward, Emily	BBack	53	5	Lennon, Matt		В	Madigan, Jack	В	Shaw, Ryan	BBack
6 6	Faust, Lucy		В	Kosturos, Sophia		Colpo, Megan	BBroart	54	6	Lammert, Justin		В	Lennon, Matt	В	English, Collin	BBroart
7 7	Kosturos, Sophia		В	Morlock, Natalie		Moran, Melany	BFly	55	7	Li, Lawrence		В	Li, Lawrence	В	Erickson, Nicky	BFly
8 8	Han, Kylie		В	O'Brien, Kiera	В	Kosturos, Sophi:		56	8	Shaw, Ryan		В	Wright, Michael	В	Lammert, Justin	BFree
9 9	Cavalli, Sophia		С	Cavalli, Sophia	С	Lee, Frannie	CBack	57	9	Birdsall, Ryan		С	Lammert, Justin	c	Birdsall, Ryan	CBack
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12 12	Erickson, Katie		С	Han, Kylie	c	Faust, Lucy	CFree	60		Zhang, Alec	M	c	Zhang, Alec	c	Zhang, Alec	CFree
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14 14	O'Brien, Kiera		D	Hunger, Margare		Larsen, Kathy	DBroart		14	Ludwig, Derek	M	D	English, Collin	D	Hughs, Wylie	DBroart
15 15	Roche, Caroline		D	Baker, Liv	D	Hunger, Margare		63	15	Wright, Michael	M	D	Taifer, Brett	D	Gittings, Will	DFly
16 16	Baker, Liv		D	Colpo, Megan	D	Morlock, Natalie			16	English, Collin	M	D	Wu, Scott	D	Nashan, Kai	DFree
17 17	Hendricks, Rachd		E	Hendricks, Racho	E	Hendricks, Racho				Ayers, Sam	M	E	Ayers, Sam	E	Ayers, Sam	EBack
18 18	Hunger, Margare		E	Nagle, Katie	E	Larsen, Amy	EBroart		18	Taifer, Brett	M	E	Wheeler, Michae	E	Taifer, Brett	EBroart
19 19	Lee, Katie		E	Owyoung, Mallo			EFly		19	Wu, Scott		E	Younger, Max	E	Ludwig, Derek	EFly
20 20	Napier, Claire		E	Sweeny, Jennifer	E	Cane, Katherine	EFroo	68				E	Simpson, Jake	E	Younger, Max	EFroo
21 21	Moran, Melany		F.	Chang, Audrey	F.	Boese, Sarah	FBack	69		Binney, Neil		F	Binney, Neil	F	Binney, Neil	FBack
22 22	Nagle, Katie		F	Chang, Jio	F	Owyoung, Mallo	FBroart	70		Chan, Carter	M	F	Cane, Paul	F	Teshima, Ryan	FBroart
23 23	Smith, Sydney		F	Napier, Claire	F	Weikert, Laurel	FFly	71		Wheeler, Michae		F	Chan, Carter	F	Cohen, Matthew	FFly
24 24	Sweeny, Jennifer		F	Cane, Katherine	F	O'Brien, Kiera	FFree	72				F	Gittings, Will	F	Wright, Michael	FFree
25 25	Chang, Jio		G	Spiering, Maddy	G	Kolm, Natalie	GBack	73	25	Hoskins, Callan		G	Hoskins, Callan	G	Wu, Scott	GBack
26 26	Etnyer, Lauren		G	Etnyer, Lauren	G	Erickson, Katie (GBroart	74		Hughs, Wylie		G	Hughs, Wylie	G	Ruegg, Matt	GBroart
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28 28	Spiering, Maddy	F	G	Moran, Melany	G	Cavalli, Sophia	GFree		28		M	G	Daily, Spencer	G	Wheeler, Michae	
29 29	Birdsall, Caroline	F		Larsen, Amy	н	Lee, Katie	HBack			Cohen, Matthew	M	н	Low, Alex	н	Low, Alex	HBack
30 30	Boese, Sarah	F	ė.	Larsen, Kathy	н	Muller, Jenna	H Broart			O'Brien, Eli		H	Paterno, Alex	н	Li, Austen	H Broart
31 31	Brassinga, Daph	F	Si .	Lee, Katie	H	Smith, Sydney	HFly	79		Thompson, Mas-	M	H	Lekki, Spencer	н	Roy, Rishabh	HFly
32 32	Catalanello, Sop	F	x	Wolfram, Erika	н	Napier, Claire	HFree	80	32	Daily, Spencer		н	Ruegg, Matt	н	Hoskins, Callan	HFree
33 33	Chang, Audrey	F		Birdsall, Caroline	2	Brassinga, Daph	×	81	33	Jacobs, Noah	M	10 W	Cohen, Matthew	1	Inman, Will	l Back
34 34	Chang, Sarina	F		Boese, Sarah	S 83	Zakow, Zoe	×			Low, Alex	M	15 3	O'Brien, Eli	1	Kolm, Alex	IBroart
35 35	Erickson, Katie (F		Brassinga, Daphi		VonEhrenkrook,	×			Paterno, Alex	M	13	Wilkinson, Jesse	1	Daily, Spencer	IFly
36 36	Hata, Kimi	F	25	Catalanello, Sop	z	Wolfram, Erika	×			Lekki, Spencer	M	1	Fong, Winston	1 2	Thompson, Mass	IFree
37 37	Hu, Jessica	F		Chang, Sarina		Etnyer, Lauren	×			Kolm, Alex	M	J	Kolm, Alex	J	Lekki, Spencer	J
38 38	Kolm, Natalie	F	10	Erickson, Katie (t	win)	Han, Kylie	×			Roy, Rishabh	M	J	Jacobs, Noah	J	Fong, Winston	J
39 39	Larsen, Amy	F	8	Hata, Kimi	A CONTRACTOR	Nagle, Katie	×	87	39	Ruegg, Matt	M	J	Roy, Rishabh	J	O'Brien, Eli	3
40 40	Larsen, Kathy	F		Hu, Jessica		O'Brien, Genevie	×	88	40	Fong, Winston	M	J	Li, Austen	J	Wilkinson, Jesse	J
41 41	Muller, Jenna	F	20	Muller, Jenna	8 8	Rack, Catherine	×			Brassinga, Peter	M	100	Inman, Will		Lennon, Matt	trial Broar
42 42	O'Brien, Genevie	F		O'Brien, Genevie	ve	Spiering, Maddy	×			Li, Austen	M	93	Brassinga, Peter	- 3	Cane, Paul	trial Broar
43 43	Rack, Catherine	F		Rack, Catherine		Birdsall, Caroline	×	91	43	Teshima, Ryan	M		Teshima, Ryan		Brassinga, Peter	
44 44	Van de Wyngard	F	19	Smith, Sydney	8 8	Chang, Audrey	×	**	**	Van de Wyngard	F	8	Smith, Sydney		Chang, Audrey	×
45 45	VonEhrenkrook,	F		Van de Wyngard	e, Kyli-	Chang, Sarina	×	**	**	VonEhrenkrook,	F		Van de Wyngard	s, Kyli-	Chang, Sarina	×
46 46	Weikert, Laurel	F	8	VonEhrenkrook,	Ariana	Van de Wyngard	×	**	**	Weikert, Laurel	F	10	VonEhrenkrook,	Ariana	Van de Wyngard	×
47 47	Wolfram, Erika	F	8	Weikert, Laurel	200	Sweeny, Jennifer		**	**	Wolfram, Erika	F	89	Weikert, Laurel		Sweeny, Jennifer	×
48 48	Zakow, Zoe	F		Zakow, Zoe		Catalanello, Sop	hie	**	**	Zakow, Zoe	F		Zakow, Zoe		Catalanello, Sop	hie

BUS LISTS

t e	name on room lis	t		1			M/F	group	Clovis	Bus Th	Th	Fri	Sat	Bus Su
Thursday	Friday	Saturday		1	Maggie	Buckley	F	Sr 4	1	1	1	1	1	1
Mallory Owyoung	Mallory Owyoung	Mallory Owyoung	1	2	Lauren	Etnyre	F	Sr 3	1	1	1	1	1	1
Maggie Buckley	Maggie Buckley	Maggie Buckley		3	Olivia	Eukel	F	Sr 2	1	1	1	1	1	1
	Natalie Ung	Natalie Ung		4	Jennifer	Fong	F	Sr 3	1	1	1	1	1	1
50	Lauren Etnyre		2	5	Alexis	Greenberg	F	Sr 3	1	1	1	1	1	1
Victoria Greenberg	Victoria Greenberg	Victoria Greenberg		6	Victoria	Greenberg	F	Sr 3	1	1	1	1	1	1
Sky Griffin	Sky Griffin	Sky Griffin		7	Kassandra	Gregory	F	Sr 2	1	1	1	1	1	1
Gaby Rego	Gaby Rego	Gaby Rego	3	8	Skylea	Griffin	F	Sr 2	1	1	1	1	1	1
Lindsay Hemming	Lindsay Hemming	Lindsay Hemming		9	Lindsay	Hemming	F	Sr 4	1	1	1	1	1	1
Lucia Pirone	Lucia Pirone	Lucia Pirone		10	Sophie	Kessler	F	Sr 2	1	1	1	1	1	1
Simone Ostler	Simone Ostler	Simone Ostler	4	11	Camille	Killeen	F	Sr 3	1	1	1	1	1	1
Taylor Thomas	Taylor Thomas	Taylor Thomas		12	Anna	Le-Nguyen	F	Sr 3	1	1	1	1	1	1
Oliva Eukel	Oliva Eukel	Oliva Eukel		13	Carla	Leone	F	Sr 2	1	1	1	1	1	1
	Lizzy Follmer	Lizzy Follmer	5	14	Ashleigh	Loney	F	Sr 2	1	1	1	1	1	1
Camille Killeen	Camille Killeen	Camille Killeen		15	Sophie	Lurie	F	Sr 3	1	1	1	1	1	1
Amelia Vollmer	Amelia Vollmer	Amelia Vollmer		16	Simone	Ostler	F	Sr 2	1	1	1	1	1	1
Anna Le-Nguyen	Anna Le-Nguyen	Anna Le-Nguyen	6	17	Mallory	Owyoung	F	Sr 3	1	1	1	1	1	1
Serena Siow	Serena Siow	Serena Siow		18	Lucia	Pirone	F	Sr 2	1	1	1	1	1	1
Sophie Lurie	Sophie Lurie	Sophie Lurie		19	Gaby	Rego	F	Sr 2	1	1	1	1	1	1
Stella Sowarby	Stella Sowarby	Stella Sowarby	7	20	Serena	Siow	F	Sr 2	1	1	1	1	1	1
Maya Supran	Maya Supran	Maya Supran		21	Stella	Sowarby	F	Sr 3	1	1	1	1	1	1
Sophie Kessler	Sophie Kessler	Sophie Kessler		22	Maya	Supran	F	Sr 3	1	1	1	1	1	1
Ashley Loney	Ashley Loney	Ashley Loney	8	23	Olivia	Tague	F	Sr 3	1	1	1	1	1	1
Olivia Tague	Olivia Tague	Olivia Tague		24	Taylor	Thomas	F	Sr 3	1	1	1	1	1	1
Mary Young	Mary Young	Mary Young		25	Amelia	Vollmar	F	Sr 2	1	1	1	1	1	1
Sophia Cavali	Maddie Smith	Megan Colpo	9	26	Mary	Young	F	Sr 2	1	1	1	1	1	1
			-	-		-	-	-	•	-			-	+



SWIMMER (NON-COMP) OBJECTIVE

- Learn to travel
- Learn the process
- Learn to lead
- Experience trials/finals (resilience and experience for higher level swimming)
- Get to know team members
- Draw into team culture (many meetings)
- Attire, attitude, spirit, etc.

ITINERARY PLANNING

Breakfast (shifts)
 Manage break

Departure (exact) (downtime)

Team stretch
 PM departure (exact)

Team meeting
 Bus meeting

Warm-up
 Roles – finals/cheer

Pre-meet meeting
 Dinner

TrialsMeeting

LunchRooms



TEAM ATTIRE/CHEERING

- Meet shirt AM
- Team shirt (red) PM



- Cheer/support Trials in moderation
- Finals mandatory (NO ONE in team area unless you are preparing for finals)

ETIQUETTE/EXPECTATIONS

- Bus NO GARBAGE (always check)
- Thank bus driver (every time)
- Team area NO garbage
- Bus tables (and others)
- Thank hotel workers
- Leave a tip for the housekeeper (room captain org)
- Thank officials
- Acknowledge competitors
- Cell phone use when it affects your ability to be a focused athlete and a GOOD/CARING teammate



MAIN EXPECTATION

- MUST be a good teammate (in all aspects) or you simply don't fit or belong
- MUST either lead or be learning to lead
- Be professional (as a athlete)
- Act as a business trip



BUS RIDE

- Seat or general assignment (MUST STAY for quick accounting)
- Swimming video
- Inspirational movie (all positive and moving forward in attitude)
- Inspirational articles
- Team trivia/quiz
- Meet notes
- Music (no bad language)





HOTEL

- Rooms in advance (and confirmed)
- Confirm meeting space (for large group). May have to meet outside.
- Be courteous of lobby/guests
- Breakfast shifts
- Dinner location
- Bus/clean ALL table and eating area
- Organize dinner/cleaning groups



DISCLAIMER

- Chaperones
- Bed checks
- Etc.



Note: The safest trip is driven out of integrity. This is not lax. We are **extremely** aggressive about behavior — a negative comment, one minute late to the bus, talking in a meeting, leaving garbage, team attire, etc., etc.

ROOM CAPTAINS (PERPETUAL LEADERSHIP)

- Critical layer of management
- MUST BE iron-clad leaders (above issues or personalities)
- Coach manages I/3 of group Room Captains manage the rest (30 out of 100)
- Oversee all aspects of meet
 - Attire
 - On time
 - Rest/stretch
 - Event prep
 - Guidance/support
 - Hydration



DINNER/MEETING



- Dinner
 - Preordered and set up
 - Random eating order (new, freshman, senior, etc.; draw a number, furthest commute, best attendance, birthday, funniest, best cheerer
- Meeting
 - Review day best times, good swims, notable activity (kids clap for each swimmer)
 - Highlight something/someone special
 - Address what needs to be better (areas of weakness)
 - Try to inspire/motivate to be better leaders, teammates, and athletes
- Meeting adjournment IS bed-check responsibility to individuals and room captains (<u>violation</u>
 <u>is out of meet, and bigger problems</u>)

LEARN HOW TO TRAVEL (AND LEAD)

- Sleep
- Stretch
- Eat right
- Recover
- Hydrate
- Prelims (to be ready)
- Better as meet goes on
- Best at end of meet
- Staying positive and supportive at all times (rain, fatigue, poor swim, etc.)



PARENT SUPPORT

- Lunch orders/prep delivery
- Dinner preorder, delivery, set-up at hotel
- Water, snacks for bus/meet
- Transportation if needed
- Emergency if needed



SAFETY



- NEVER leave the group
- NEVER leave your room without calling/texting a coach (we decide)
- ONLY in your room or the lobby (in a group) during break
- ALWAYS in seatbelt (vans) swimmer designation to confirm
- Go to room captain or coach immediately with a concern
- Stay in group team captains oversee and coordinate with coaches
- MANAGE (to minimize downtime) DOWNTIME

SAFETY REVISITED



This is NUMBER I

- 1) Safety -2) behavior -3) culture/team -4) performance (depending on team)
- If you don't trust your Seniors and upperclassmen, don't travel
- If you don't trust younger swimmers, place them with your strongest leaders and have them watched every minute

POST-MEET RECAP

Orinda Aquatics Spring Senior Travel Meet

Clovis Senior Championships, Fresno, CA March 1-4

Swimmers attended - 75 **New Sectional Swimmers**

Emily Giambastini: 100 Back, 200 Back Dominic Baldwin: 200 Breast, 400 IM

Cole Stevens: 100 Back Elise Goetzl: 50 Free

Most Swims in the Meet

Meghan Bicomong 18 swims + 3 relays = 21 swims

Most Yards Swum in the Meet

1) Talbot Jacobs 5,000; 2) Meghan 4,700

Swimmers of the Meet

Women Men

Emily Giambastini Dominic Baldwin Erin Schoenfeld **Cole Stevens** Claire Theiren **Alex Shieman** Meghan Bicomong Gabe Ostler **Lucy Faust** Jolen Griffin

swims of the meet are in red and bold

new sectional times are shaded









Four-Page Report

- General overview
- Performance recap
- Culture recap

SUMMARY

- We position travel as the anchor or defining characteristic of our program, our culture, and our success
- Everything we do on a daily basis supports team travel to the highest level
 - Relationships
 - Expectations
 - Integrity
 - Team committed/support
 - Accountability
 - Leadership
 - Training



NOTE FROM ANOTHER COACH -

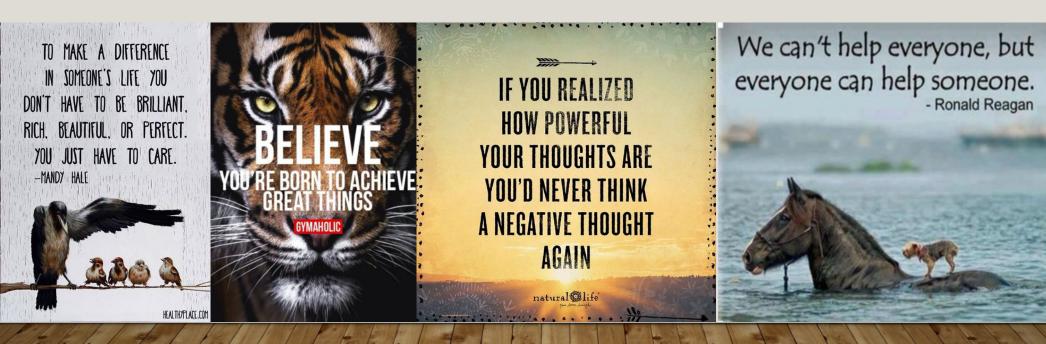


Hi Coach Don & Ron,

Of all the talks you have given, I hope one point that people hear (I hope I got this correct) is that you do not need chaperones, not in the traditional sense anyway. Amen brother. Your culture and the expectation that it affords at "OA" of not needing chaperones (dorm police, babysitters etc.) is spot on. We should all aspire to that. But it does not start at the competition. It is, as you teach, an outflow of the ongoing, clear, unwavering, nurturing of ideals and practices that make for a SAFE and TEAM-focused environment. How does anyone get the idea that rowdy acts or vandalism is cool or acceptable? As I read more about poor judgment in teams or on campuses, I am bewildered where the teaching is and am reminded how much I respect what you all do at OA. I am sure it is not easy but I also do not think it is that complicated either - set a tone, teach a standard, and nurture belief and confidence that gets buy-in, so everyone can enjoy, and be proud of an incredible culture.

Respectfully, Allan

REPEATED THEMES - TEAM, TRAVEL, LIFE



THANK YOU

Best of luck in your travels!

